



**South London**  
Specialised Services  
Delegation Programme

# South London Specialised Delegation Programme Programme Report

GENERAL STAKEHOLDER BRIEFING SEP 2021

Guy's and St Thomas' NHS Foundation Trust  
King's College Hospital NHS Foundation Trust  
St George's University Hospitals NHS Foundation Trust  
Our Healthier South East London ICS  
South West London Health and Care Partnership ICS

# September 2021 update

## National update

Draft engagement documents have been shared on **the future proposed financial model** for specialised services – themes emerging;

- Baselines for 22/23 will be set on 19/20 out-turn with matched transitional funding and inflation.
- While the funding will be translated into ICS population budgets, for 22/23 the intention is to keep the single payer function to trusts through the London regional team.
- The year of shadow funding will focus on ensuring systems and processes are in place for the transition into 23/24 financial delegation.
- A significant area of focus will be the transformation schemes to manage growth from April 2023.

## Regional update

The regional specialised commissioning team are undertaking some work on the tiering of service lines and categorising them into:

- Those services to be delivered at an **ICS level** (eg Critical Care).
- Those that could be delivered on a **north and south London level** (eg cardiac).
- Services managed at a **London level** (eg gender identity).
- Services retained **nationally** (eg burns and HCID).

We are actively contributing to those conversations. Once a draft set is available, there will be an engagement programme with stakeholders to create the basis for governance in April 2022.

## South London pilot services

The pilot areas are continuing to develop the case for change.

- The **Cardiac** pilot has developed its case for change and articulated a number of options for transformation initiatives. Programme leads will continue to progress these options, and will engage with the units for feedback. The pilot is on a South London and KSS footprint, and is led clinically by the Cardiac Surgery clinical leads at KCH, GSTT and SGUH, closely linked with network leadership and Trust clinical directors.
- The **Neurology** pilot (on a SWL and Surrey footprint, led by SGUH) has developed the first draft of the case for change and is engaging in conversations with network colleagues about the analysis and the prioritised transformation initiatives.
- The South London **Renal** pilot is continuing to develop their data framework and options for transformation initiatives.
- The South London Specialised Services interim Programme Board endorsed **HIV** as a further pilot service to test the opportunities and ambition for integration of specialised services within ICSs from April 2022.

## Governance

The first meeting of the South London Specialised Services interim **programme board** took place on 10 September as we move from the previous arrangements to a 'Joint Committee'. The national requirement is to establish Joint Committees by April 2022; the footprint of the Joint Committee will determine the specific South London governance. The meeting will include discussion on how we work with and engage Kent, Surrey and Sussex.

The first meeting of the interim programme board comprised the Accountable Officers of SEL and SWL ICS and the trust Chief Executives from GSTT, KCH and SGH. The meeting endorsed the following:

- Interim governance across South London and proposed working with Kent, Surrey and Sussex.
- The nine recommendations from the review of networks in South London. This includes ensuring accountability for specialised networks to the interim Programme Board and some proposals to support networks to be effective transformation vehicles.
- Adoption of HIV as a further pilot service to test delegation opportunities.

## Programme update

- The **Finance Working Group** (chair – Martin Shaw, CFO, GSTT) continues to work on reconciliation of 19/20 data to provider control totals. A response has also been sent on the national engagement for future financial models for specialised services.
- **Clinical leads for specialised services** at each of the tertiary trusts are meeting regularly with the Steering Group to ensure there is strong clinical engagement in the programme.
- A **communications and engagement background briefing pack** has been developed and shared with a wide range of stakeholders to provide information about specialised devolution in South London.